| Career Technical Education and Other Programs |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Criteria | No: 0 points |  | Yes: 5 points | Points |
| Program exists to remove barriers for marginalized or otherwise vulnerable students. |  |  |  |  |
| Criteria | Low: 1 point | Moderate: 3 points | High: 5 points |  |
| Labor market demand - wage and demand | Low wage / low demand | - Low wage / high demand <br> - High wage / low demand | High wage / high demand |  |
| Fills a curricular gap at the community college level in Oregon, based on number of programs at Oregon community colleges other than Clackamas. | 8-17 colleges have program, one in metro area | - 8-17 colleges, none in metro area <br> OR <br> - 4-7 colleges, one in metro area | - 4-7 colleges, none in metro OR <br> - 2-3 colleges |  |
| Program or curriculum has been focus of bond investment. | Not a focus at all | Some focus on program, but intention of bond investment was primarily for other programs or services | The intent of bond investment was primarily to support this program. |  |
| Program associated with a field at risk for some level of automation | 30+\% displacement | $16-30 \%$ <br> displacement rate | 15\% or lower displacement rate |  |


|  |  |  |  |
| :--- | :--- | :--- | :--- |
| Criteria | Low: 1 point | Moderate: 3 <br> points | High: 5 points |
| Student Retention and Persistence Rates, Year Two, <br> Average of Year 15, 16 cohorts | At 23\% or lower | $24 \%-49 \%$ | $50 \%$ or higher |
|  |  |  |  |
| Enrollment Trends, AYs 2016-17 to 18-19 <br> Overall enrollment at CCC declined by 8.7\% from <br> 2016-2018Enrollment decline > <br> $8.7 \% ~(i . e . ~ o v e r a l l ~$ <br> college enrollment <br> decline) | Between 8.7\% <br> decline and 0\% <br> growth | Enrollment growth |  |
| Dual credit enrollment |  |  |  |
|  | Point total |  |  |

Narrative data (a narrative response to these questions should be no longer than 250 words):

1. Will reduction or elimination of the program or curriculum affect diversity, equity and inclusion initiatives? If so, how?
2. Does this program or curriculum exist to remove barriers for marginalized or otherwise vulnerable students? Explain.
3. Is there clear evidence that the community expects us to offer education in this area, such as engagement with advisory boards or external partners?
4. What other future events or trends could impact the program or curriculum?

The Instruction and Student Service Deans and the Vice President of Instruction and Student Services programs will conduct an analysis of programs and curriculum using financial data and the application of criteria through the rubric and review of narrative responses. If the Vice President recommends reduction or elimination of a program in the initial draft analysis, then the following questions will be explored by the deans in conjunction with College Services and Business Services:

1. Will reduction or elimination reduce the projected ending fund deficit in year 3 or 5 ? How so?
2. What would be the cost, timeline and impact, if a teach-out were required?
3. Can equipment be repurposed or investments in equipment be recouped?
4. Will elimination or reduction trigger a need for renovation of the facility? What would be the cost?
5. What other financial costs are associated with reducing or eliminating the program or curriculum?

| Lower Division Transfer Subject Areas |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Criterion | No: 0 points |  | Yes: 5 points | Total |
| Program exists to remove barriers for marginalized or otherwise vulnerable students. |  |  |  |  |
| Criteria | Low: 1 point | Moderate: 3 points | High: Five Points |  |
| Transfer demand | Not a top 20 transfer major | Moderate 11-20 top transfer major | High - top 10 transfer major |  |
| Fills a curricular gap at the community college level in Oregon | 8-17 colleges have program, one in metro area | - 8-17 colleges, none in metro area <br> - 4-7 colleges, one in metro area | - 4-7 colleges, none in metro <br> - 2-3 colleges |  |
| Program or curriculum has been focus of bond investment. | Not a focus at all | Some focus on program, but intention of bond investment was primarily for other programs or services | The intent of bond investment was primarily to support this program. |  |
| Enrollment Trends, AYs 2016-17 to 18-19 <br> Overall enrollment at CCC declined by $8.7 \%$ from 2016 2018 | Enrollment decline > 8.7\% (i.e. overall college enrollment decline) | Between 8.7\% decline and 0\% growth | Enrollment growth |  |
| Dual credit enrollment |  |  |  |  |
| Point total |  |  |  |  |

Narrative data (a narrative response to these questions should be no longer than 250 words):

1. Will reduction or elimination of the program or curriculum affect diversity, equity and inclusion initiatives? If so, how?
2. Does this program or curriculum exist to remove barriers for marginalized or otherwise vulnerable students? Explain.
3. Is there clear evidence that the community expects us to offer education in this area, such as engagement with advisory boards or external partners?
4. What other future events or trends could impact the program or curriculum?

The Instruction and Student Service Deans and the Vice President of Instruction and Student Services programs will conduct an analysis of programs and curriculum using financial data and the application of criteria through the rubric and review of narrative responses. If the Vice President recommends reduction or elimination of a program in the initial draft analysis, then the following questions will be explored by the deans in conjunction with College Services and Business Services:

1. Will reduction or elimination reduce the projected ending fund deficit in year 3 or 5 ? How so?
2. What would be the cost, timeline and impact, if a teach-out were required?
3. Can equipment be repurposed or investments in equipment be recouped?
4. Will elimination or reduction trigger a need for renovation of the facility? What would be the cost?
5. What other financial costs are associated with reducing or eliminating the program or curriculum?
